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## **Nigeria's Vision 2020**

**ECONOMIC TRANSFORMATION BLUEPRINT**

### **NTWGs Induction Program**

**April 2009**

# Outline



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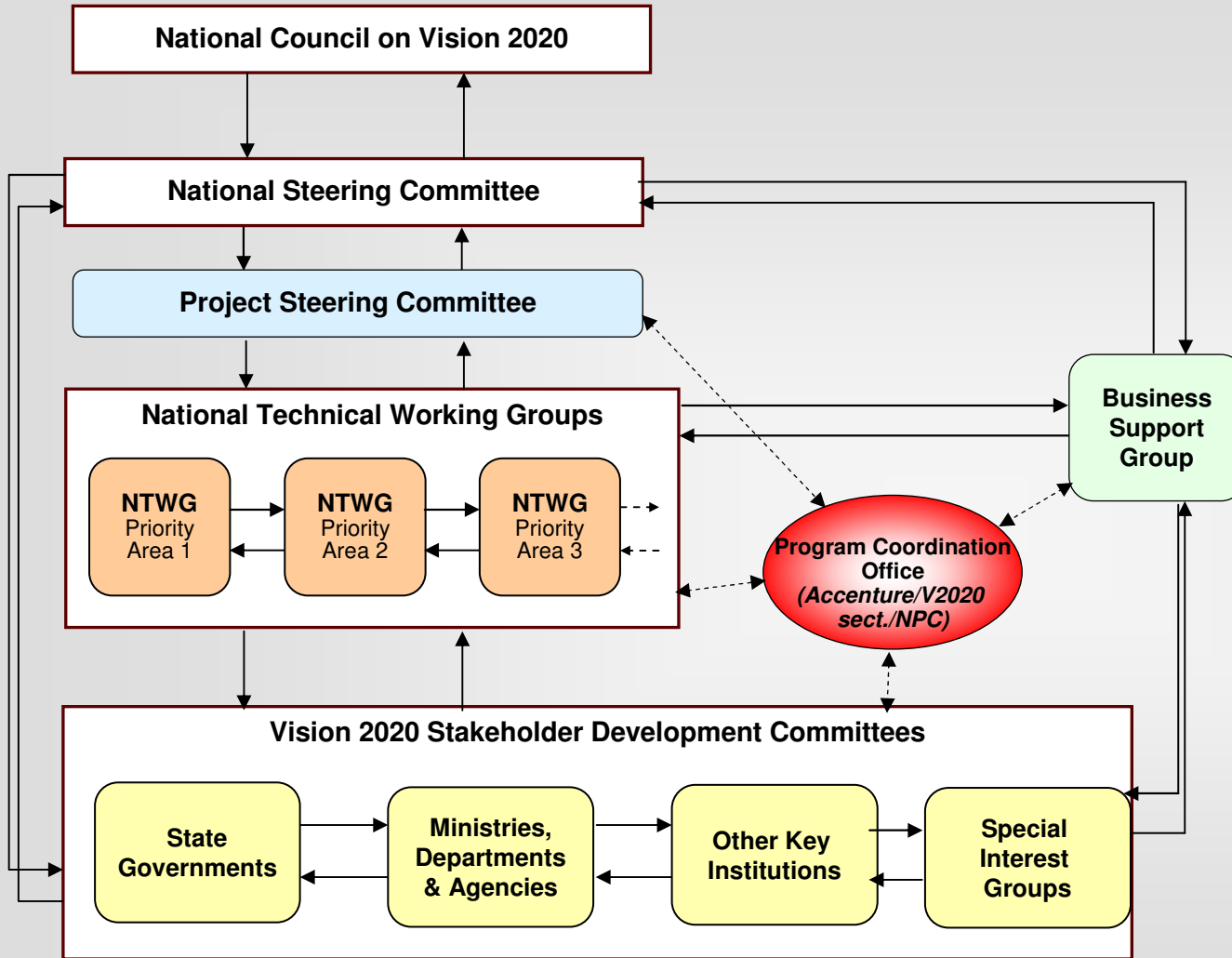
# Background



- Nigeria's Vision 2020's intent is to position Nigeria to become one of the top 20 economies in the world by 2020
- Linking the objectives of the NEEDs program (2004-2007), the NEEDS 2 program, and the Seven-point Agenda, key objectives of the vision 2020 are to:
  - Stimulate Nigeria's economic growth and launch the country onto a path of sustained and rapid socio-economic development
  - Place Nigeria in the bracket of top 20 largest economies of the world by the year 2020, able to achieve a GDP of not less than \$900 billion and a per capita income of not less than \$4000/annum by the year 2020
- The Nigerian Government and key Vision 2020 stakeholder groups have already taken concrete steps towards the development of the Vision 2020 plan such as:
  - Provision for the developmental efforts in the 2009 Budget
  - Development of sectoral strategies for the Vision by some Ministries, Departments and Agencies (MDAs):
    - CBN Financial Sector Strategy 2020
    - FIRS 2020 Strategy
  - Constitution and Inauguration of the Business Support Group (BSG) intended to engender private sector support for the Vision 2020 process by the National Steering Committee
- Further, the National Planning Commission and the Vision 2020 Secretariat, which houses the Steering Committee, have been mandated by the Federal Executive Council (FEC) to produce the Vision 2020 Plan for launch by the President on October 1<sup>st</sup> 2009

# Background

– An Institutional Framework has been set up to oversee the development of the NV2020 Plan, with active participation of MDAs and States.



  Key Member of the Vision 2020 Institutional Framework

## Notes

### National Council on Vision 2020:

- Provides leadership and action to galvanize the whole nation

### National Steering Committee:

- Drives and coordinates the development of the Vision 2020

### Project Steering Committee:

- Comprises representatives of the Honorable Ministers Office, the National Planning Commission and the Coordinating Consultants

### National Technical Working Groups:

- Defines proposed policy targets, objectives and priorities for sectoral/ thematic areas including Special Interest Groups

### Program Coordination Office (Coordinating Consultants-Accenture, Vision 2020 secretariat, NPC) :

- Responsible for coordinating the work efforts of different working groups
- Involved in:
  1. NV2020 Strategy Plan Development
  2. Provide Program Co-ordination Support

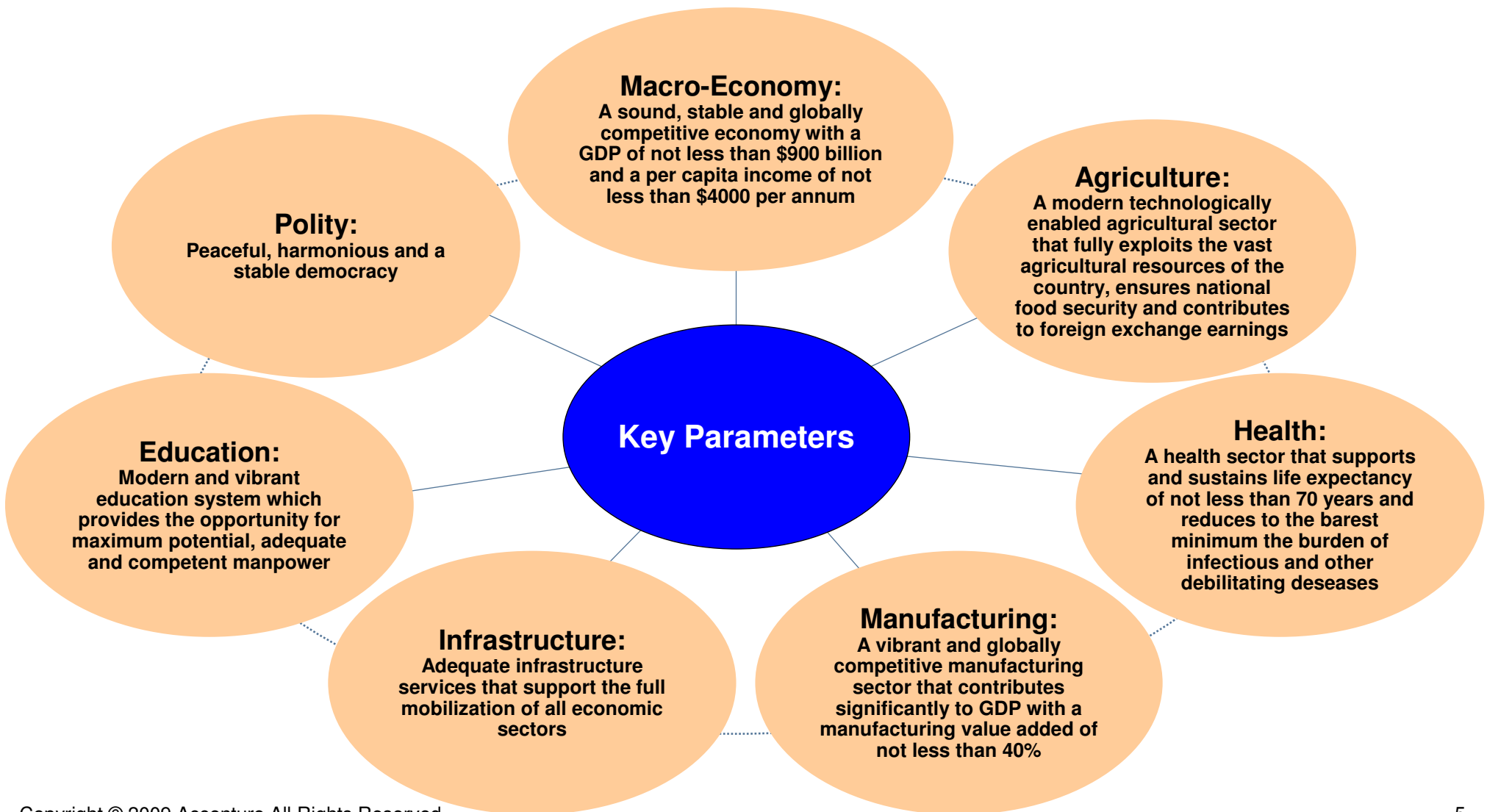
### Business Support Group:

- Generates publicity, public opinion and national buy-I and mobilizes resources from the private sector

### Vision 2020 Stakeholder Development Committees:

- Generates sectoral/thematic areas and other related inputs for the NV2020 plan

# The success of the program must be such that lead to the realization of the following key parameters set by the Government



# Thematic Areas



***Each of the NTWGs will focus on one the 29 defined Thematic Areas grouped into four broad categories:***

Productive	Government/Enabling Environment	Social Development	Information & Sustainable Development
<ul style="list-style-type: none"> <li>▪ Agriculture &amp; Food Security</li> <li>▪ Energy</li> <li>▪ Finance</li> <li>▪ Manufacturing</li> <li>▪ Solid Minerals</li> </ul>	<ul style="list-style-type: none"> <li>▪ Corporate Governance</li> <li>▪ Foreign Policy</li> <li>▪ Governance</li> <li>▪ Judiciary and the Rule of Law</li> <li>▪ Security</li> <li>▪ Political System</li> <li>▪ Business Environment &amp; Competitiveness</li> <li>▪ Small and Medium-Scale Enterprises</li> <li>▪ Trade and Commerce</li> </ul>	<ul style="list-style-type: none"> <li>▪ Culture and Tourism</li> <li>▪ Education</li> <li>▪ Employment</li> <li>▪ Health</li> <li>▪ Human Development</li> <li>▪ Housing</li> <li>▪ Niger Delta &amp; Regional Development</li> <li>▪ Sports Development</li> <li>▪ Urban &amp; Rural Development</li> <li>▪ Transport</li> <li>▪ Water and Sanitation</li> </ul>	<ul style="list-style-type: none"> <li>▪ Environment and Sustainable Development</li> <li>▪ Information and Communication Technology</li> <li>▪ Science, Technology &amp; Innovation</li> <li>▪ Media and Communications</li> </ul>

# Terms Of Reference



***The National Technical Working Groups (NTWGs) are at the core of the Vision 2020 planning process. The scope of the NTWG's responsibilities include:***

- Develop background papers on technical economic related issues for the use of the National Steering Committee and the Stakeholder Development Committees
- Articulate key issues on the state of the nation as it relates to individual thematic area(s)
- Define proposed policy targets, objectives and priorities for sectoral/thematic areas
- Prepare the guidelines and template for Progress Reports
- Work closely with and support the stakeholder groups in preparing their V2020 documents and Progress Reports
- Interface with BSG to obtain relevant data and information on the private sector
- Interface with other NTWGs and other related groups to ensure synergies are captured
- Review and evaluate the Progress Reports of stakeholder groups
- Provide technical briefing on progress of work to the National Steering Committee on regular basis and
- Undertake any other assignment that may be designated by the National Steering Committee

# Working Sessions



## Schedule of Meetings

- 6 Working Sessions of three days each will be funded by the NPC
  - twice monthly for the month of May, June and July 2009
- Additional meetings for the development of the NTWG Reports may be held as the need arises and as determined by the thematic group
- The proposed meeting dates are:

Meetings	Date
Kick-off Meeting	Wednesday, 6 <sup>th</sup> – Friday, 8 <sup>th</sup> May, 2009
2 <sup>nd</sup> Meeting	Wednesday 20 <sup>th</sup> – Friday, 22 <sup>nd</sup> May 2009
3 <sup>rd</sup> Meeting	Wednesday 3 <sup>rd</sup> June – Friday, 5 <sup>th</sup> June 2009
4 <sup>th</sup> Meeting	Wednesday, 17 <sup>th</sup> June – Friday, 19 <sup>th</sup> June 2009
5 <sup>th</sup> Meeting	Wednesday, 1 <sup>st</sup> July – Friday, 3 <sup>rd</sup> June 2009
6 <sup>th</sup> Meeting	Wednesday, 15 <sup>th</sup> July – Friday, 17 <sup>th</sup> July 2009

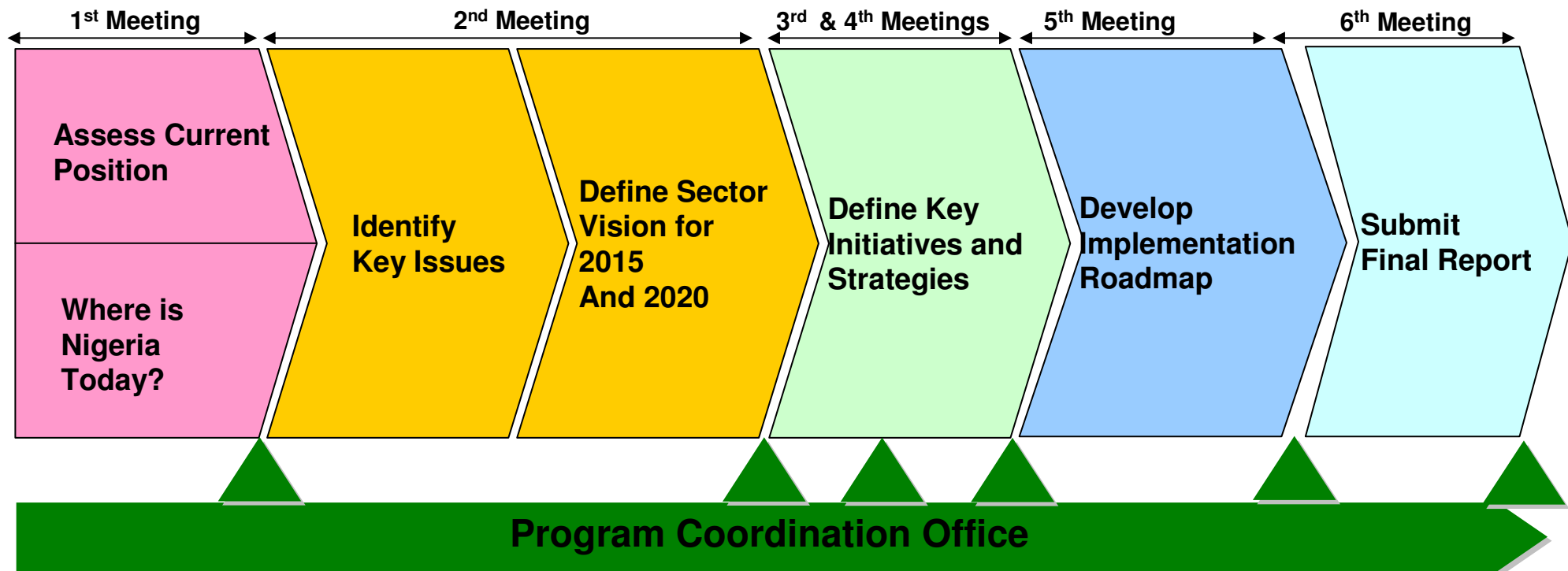
Please note that the above kick-off meeting date is mandatory for all group. Other meeting dates may be rescheduled by individual group as appropriate



# Agenda for Working Sessions

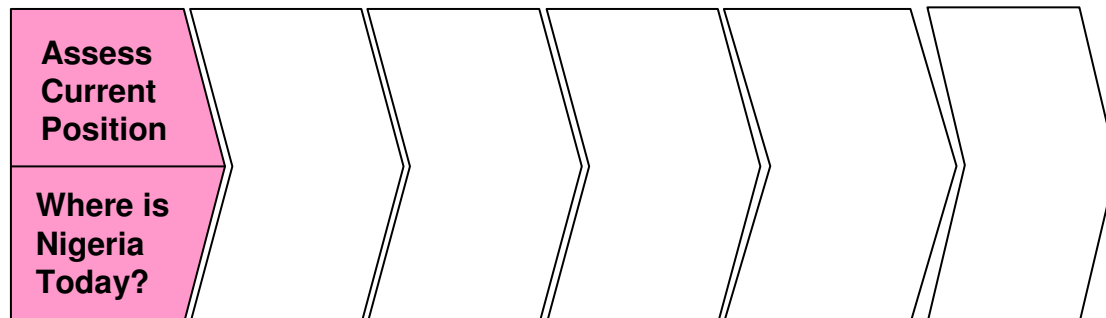


*The Program Coordination Office will review the output of the NTWGs after each working session*



▲ Program Management Office Checkpoints

# The 1<sup>st</sup> Working Group Session



Assess  
Current  
Position

Where is  
Nigeria  
Today?

## Objective

- The objective is to assess where Nigeria is currently

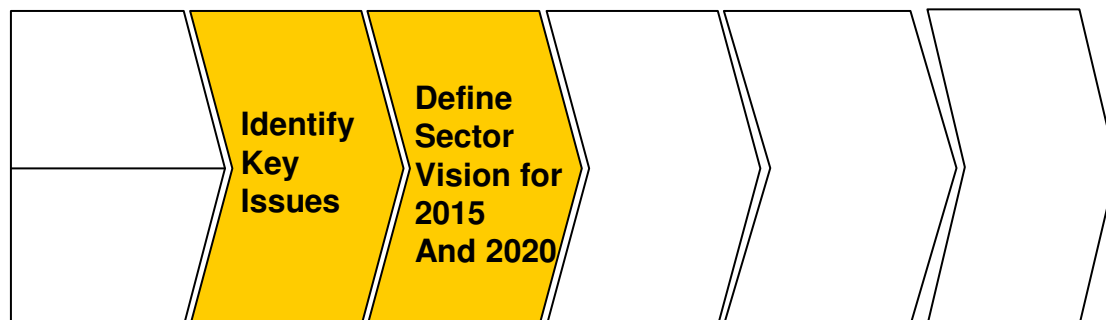
## Key Activities

- Validate Nigeria's current position assessment for each sector
- Identify leading countries for that sector and for individual sub-sectors
- Review current plans and programmes of States, MDAs and other key stakeholders in the sector
- Define key Indicators
- Analyze global trends and success factors
- Analyze opportunities and challenges of Nigeria in that sector

## Expected Output

- Opportunity Assessment
- Key Success Factors

# The 2<sup>nd</sup> Working Group Session



## Key Activities

### Identify key issues

- Identify key 'burning issues' facing sector and respective sub-sectors
- Prioritize issues
- Consolidate issues
- Define imperatives for the sector in Nigeria

### Define Sector Vision in 2015 and 2020

- Define the Sector's 2020 long-term Vision and medium-term vision for 2015
- Articulate Sector's Goals and Objectives
- Classify areas of opportunities
- Itemize change requirements for Nigeria to attain stated vision

## Objectives

- The objectives are to:
  - identify key issues affecting the Sector
  - define the Sector's Vision, Goals and Objectives

## Expected Output

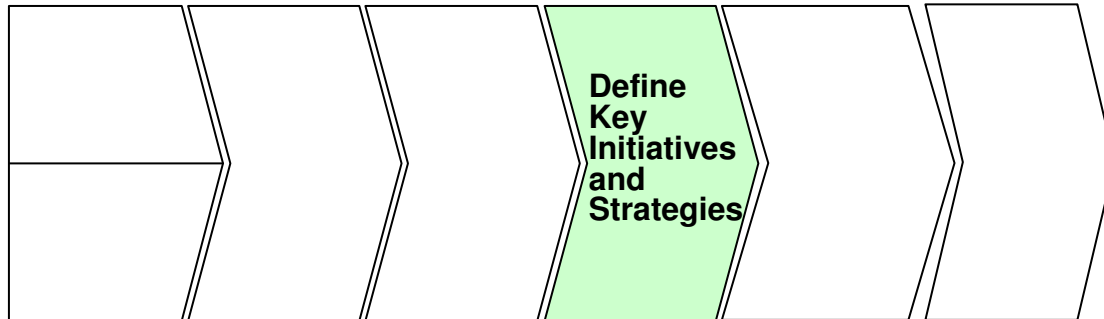
### Identify key issues

- Consolidated list of issues affecting the sector

### Define Sector Vision in 2015 and 2020

- Sector's Vision
- Sector's Goals
- Sector's Objectives
- Change Themes

# The 3<sup>rd</sup> and 4<sup>th</sup> Working Group Sessions



## Key Activities

- Articulate various solution options for each issue
- Develop justification for each option
- Develop strategies and key initiatives/ programmes for the Sector

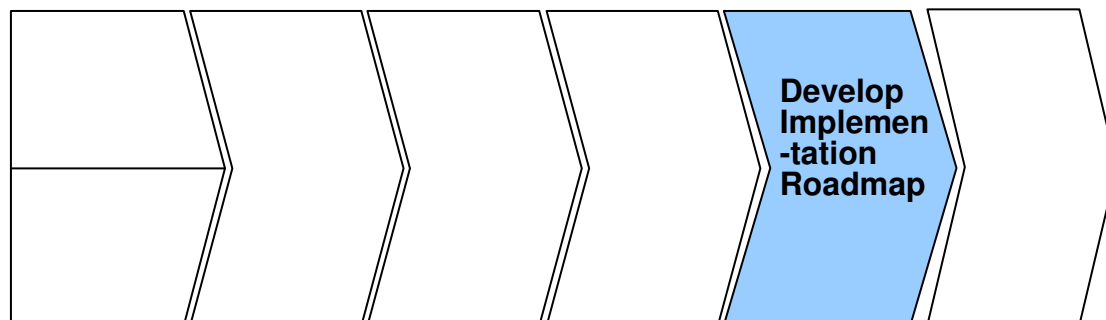
## Objectives

- The objective is to define key strategies and programmes to achieve the Sector's Vision 2020

## Expected Output

- Sectoral Strategies and Prioritized Initiatives

# The 5<sup>th</sup> Working Group Session



## Key Activities

- Develop implementation plan and resource requirements
- Develop implementation monitoring framework and tools
- Develop methods/tools for measuring success
- Review and agree draft report with all stakeholders

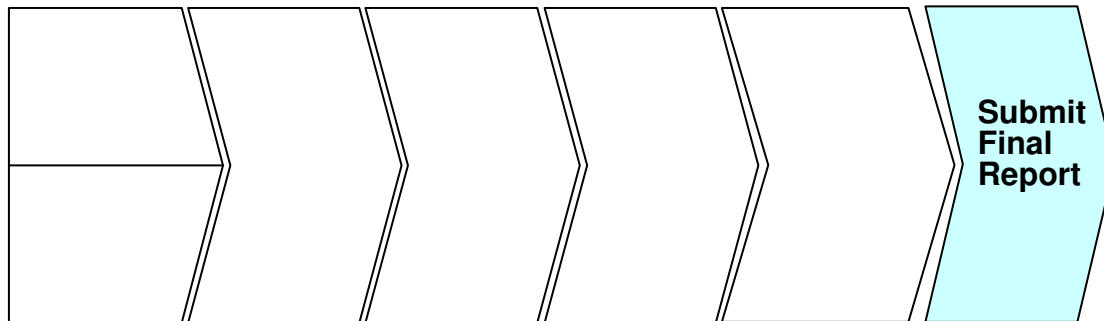
## Objectives

- The objective is to develop the implementation roadmap for the various strategies and programmes

## Expected Output

- Implementation Roadmap
- Monitoring Plan

# The 6<sup>th</sup> Working Group Session



## Key Activities

- Review final draft report with Project Steering Committee
- Finalize report
- Submit blueprint at NSC Secretariat

## Objectives

- The objective is to finalize and submit Vision 2020 Sector's Plan to the Vision 2020 Secretariat

## Expected Output

- Final Sector's blueprint submitted to the Vision 2020 Secretariat

# Working Session Guidelines (1/2)



## Appointment of Chairman and Coordinator

- Each NTWG will have a Chairman and a Coordinator
- The Chairman will be appointed by the members while the Coordinator is appointed by the National Planning Commission (please refer to the stated Roles and Responsibilities)

## Meeting Notices/Meeting Agenda/Minutes Taking

- The Coordinator working with Vision 2020 Secretariat is expected to send meeting notices, agenda and necessary background papers to all members at least **5 working days** before the date of the meeting
- The Coordinator will request for other needed information and data from relevant sources and make same available either before the meeting or as required but not after the meeting period
- The Coordinator will ensure that a brief summary of each meeting is prepared. These minutes will be distributed to each member within **3 working days** after each meeting

# Working Session Guidelines (2/2)



## Other Meeting Protocol

- During meetings, members may break into break-out groups/syndicate sessions to ensure that all planned tasks are well discussed and resolved
- Each break-out groups/syndicate sessions will appoint a Secretary who will summarise each group's resolutions to the plenary NTWG session for ratification

## Preparation of NTWG Report

- The Coordinator working with Vision 2020 Secretariat will be responsible for the preparation of the final NTWG Report based on group's outcomes and necessary inputs from other stakeholders
- The report must conform with the blueprint standard reporting template/format/outline specified by the Vision 2020 Secretariat



# Key Roles and Responsibilities (1/3)



Role	Responsibilities
<b>Chairman</b>	<ul style="list-style-type: none"><li>❖ Provides overall leadership to the group</li><li>❖ Ensures appropriate and adequate meeting procedures and guidelines are in place</li><li>❖ Ensures strict adherence to the work plan and stated timelines</li><li>❖ Approves meeting outcomes of each NTWG session</li></ul>

## Key Roles and Responsibilities (2/3)



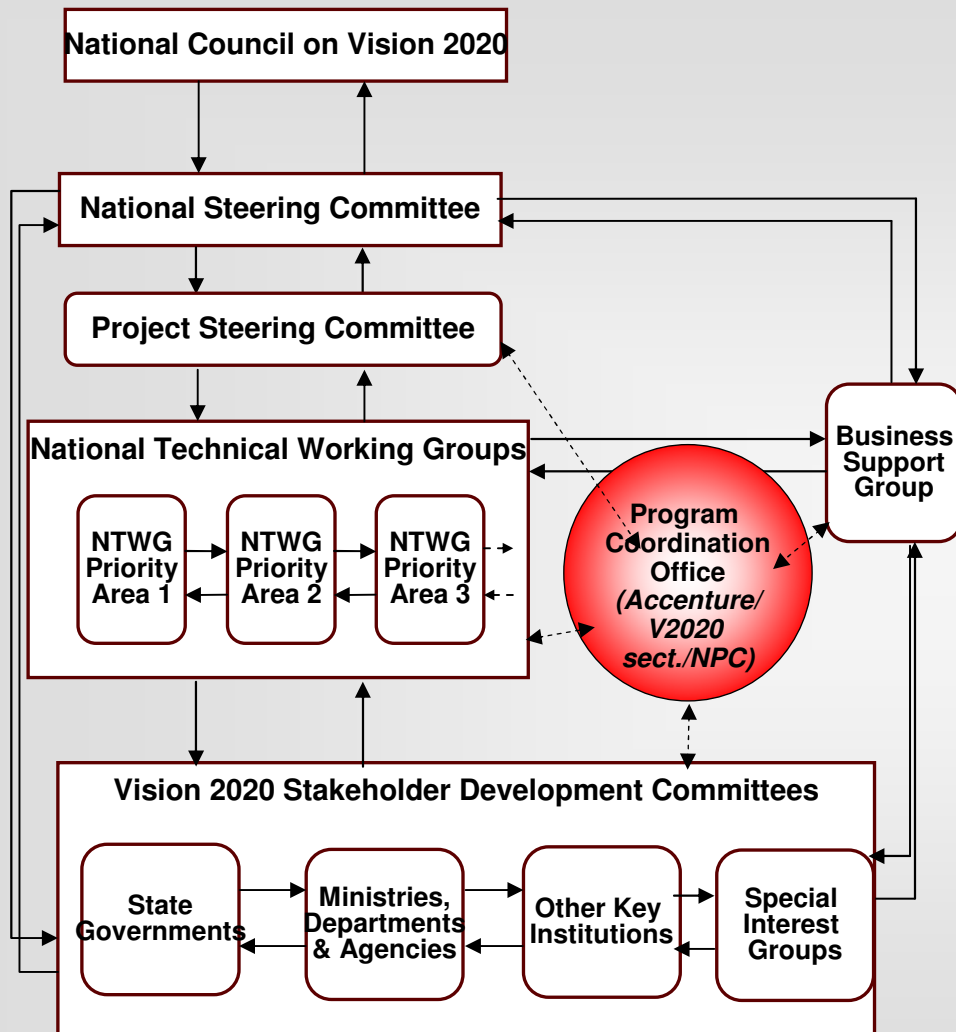
Role	Responsibilities
<b>Coordinator</b>	<ul style="list-style-type: none"><li>❖ Prepares background documentation for the consideration of the working group in the respective thematic area</li><li>❖ Serves as resource person to the particular thematic area, undertaking research and generating relevant data</li><li>❖ Liaises with relevant sector Ministries, Departments and Agencies, V20:2020 Business Support Group and other relevant stakeholders to collect required information and data for the work of the thematic groups</li><li>❖ Issues notice of meeting, document and distribute minutes of meetings</li><li>❖ Collates the views of the respective working group members and prepare a report</li><li>❖ Develops synergy among other relevant thematic groups on cross-cutting issues</li><li>❖ Provides any other useful information that may not have been captured by the template provided by Secretariat</li></ul>

# Key Roles and Responsibilities (3/3)



Role	Responsibilities
<b>Other Members</b>	<ul style="list-style-type: none"><li>❖ Provides expert opinion on technical subjects related to the thematic area of the NTWG</li><li>❖ Contributes to deliberations at scheduled meetings out necessary research and background documentation</li><li>❖ Assist with the provision of information and research material on technical areas within the domain of the respective NTWG</li></ul>

# The Role of the Program Coordination Office



- Provide proven project management tools to ensure delivery of the plan within defined timeframe
- Develop orientation materials by way of Workshops appropriately designed for the Workgroups
- Facilitate, manage and control the Planning process and timeline
- Collate and consolidate reports and plans
- Manage the communication process
- Monitor and evaluate progress
- Manage issues and risks
- Develop appropriate quality management system to drive uniform high quality and standards across the program

# An outline of the blueprint (1/2).



*The output of the working sessions will form a direct input into the final Plan*

Outline	Description	Working Session
<b>Executive Summary</b>	<p>This section will provide an overview of the purpose and contents of the blueprint.</p> <ul style="list-style-type: none"> <li>– It will highlight the need for having a strategic plan for this thematic area</li> <li>– It will include condensed recommendations</li> </ul>	
<b>Introduction</b>	<p>This section will give an overview of each thematic area or sector and its significance to the Nigerian economy.</p> <ul style="list-style-type: none"> <li>– Composition of the Sector</li> <li>– Targets &amp; Objectives for the Sector</li> <li>– Expectations from the Sector</li> </ul>	1 <sup>st</sup> and 2 <sup>nd</sup> Working Sessions
<b>Nigeria Today – A focus on each thematic area</b>	<p>This section will discuss the outcomes of analysis done each thematic area</p> <ul style="list-style-type: none"> <li>– Current state of each thematic area</li> <li>– Comparison with benchmark countries and best practices</li> <li>– Issues and gaps identified with each thematic area based on the analysis</li> </ul>	1 <sup>st</sup> and 2 <sup>nd</sup> Working Sessions
<b>Country Analysis Report</b>	<p>This section will compare Nigeria’s performance in that thematic area with selected developed and developing economies using global benchmarks</p>	1 <sup>st</sup> Working Session

# An outline of the blueprint (2/2).



*The output of the working sessions will form a direct input into the final Plan*

Outline	Description	Working Session
<b>Recommendations – Strategies and Programmes</b>	This section will discuss the development initiatives and strategies required to address the issues and gaps identified in the current position assessment	3 <sup>rd</sup> and 4 <sup>th</sup> Working Sessions
<b>Vision 2020 Plan for each thematic area</b>	This section will discuss the implementation plan for the development initiatives <ul style="list-style-type: none"> <li>– Roadmap to achieve its NV2020 targets and objectives for each thematic area with timelines</li> <li>– Implementation governance structure</li> <li>– Resource Requirements (i.e. human capability, infrastructure, funding requirements etc)</li> <li>– Key Success Factors, Potential Risks and Mitigating Factors</li> </ul>	5 <sup>th</sup> Working Session
<b>Appendices</b>	This section will provide other information that might be useful for effective implementation of the blueprint	

# Critical Success Factors



The following have been identified as being critical to the success of the Vision 2020 Project:

1. Active involvement of all NTWG members through the planning phase
2. In this regard;
  - NTWGs to agree meeting dates and meeting protocol; meeting dates to be communicated to NV2020 secretariat for the purpose of updating the integrated workplan
  - NTWGs to appoint chairmen for each thematic area
  - NTWGs to adopt workplan
  - NTWGs to agree working documents and interface plan with other committees
3. Consistent support of the National Council on Vision 2020 and the National Steering Committee through the planning phase

# Next Steps



- After Lunch, you will break into individual working groups to:
  - Appoint a chairman
  - Agree modalities for working group sessions
  - Define additional protocol for subsequent meetings
  - Share knowledge in areas of expertise within the group
  - Contact other members of the group
  - Agree the date of the next working sessions after the mandatory kick off meeting
  - Familiarise with other group members to foster team spirit
- Before the next mandatory session on Wednesday, 6th – Friday, 8th May, 2009, each NTWG will get:
  - Detailed Workplans
  - Baseline Information
  - Input documents – NEEDS 1, NEED 2, Vision 2010 Plan etc.